

Social Report 2025

**we
generate
value**



Letter from the Chairman

School is where opportunities are built. Reimagining school buildings and learning environments therefore means rethinking the ways in which teaching takes place, young people grow, and the skills needed to face the future are developed.

For many years, identifying the most effective and innovative models of school infrastructure has been a central area of focus for Fondazione Agnelli. M-TECH Alfredo Ferrari in Maranello is a key example of this commitment. Developed in partnership with Ferrari and supported by local institutions, the project aims to create an integrated educational ecosystem capable of connecting secondary education, advanced technical training, higher education, and lifelong professional development. The campus will include classrooms, laboratories, workshops, and shared spaces serving more than 1,000 students from the “Alfredo Ferrari” technical and vocational institute, alongside learners attending ITS Maker Academy, MUNER – Motorvehicle University of Emilia-Romagna and vocational training programmes. In 2025, the project reached its first major milestone with the completion of the design competition, which led to the selection of the proposal developed by the architectural firm Labics. The vision is that of a place where architecture, education, and innovation come together, offering a possible benchmark for the future of technical education.

Providing the best educational opportunities for everyone requires an outlook on the entire learning journey, starting in the earliest years of life. Through ZeroSei, our multi-year research programme, we want to highlight the importance of early childhood education and care services, particularly for children under the age of three. International evidence shows that access to high-quality childcare can generate lasting benefits for all children, especially for those growing up in less advantaged circumstances. While our research focuses on Italy, it does so through comparison with four other major European countries, examining crucial issues such as access,

quality, and funding. The aim is to contribute to public debate and identify pathways towards services that are more accessible, more equitable, and more effective.

Studying the transformations that are reshaping education system and the skills required for the future remains at the heart of Fondazione Agnelli’s mission. In this context, the report published this year, in collaboration with the OECD, on the adoption of artificial intelligence in education systems, was particularly significant. The report explores both the opportunities and the risks associated with AI, while identifying the conditions necessary for its responsible use and effective integration into teachers’ professional practice.

Among the skills needed to navigate a rapidly changing world, scientific and technological competencies remain an area in which Italy continues to lag behind. For this reason, Fondazione Agnelli remains strongly committed to STEM education and teacher training. In 2025, through four projects targeting different levels of education, more than 1,000 teachers and 11,000 students were involved. This commitment brings together research and practice, innovation and experimentation. Among this year’s new initiatives, I would like to highlight Scintillab, a project for primary schools developed in partnership with Ferrari, and in collaboration with the National Research Council (CNR) and Fondazione OpenDot. The project introduces science to young children in its most direct form—as inquiry, experience, and method: observing, formulating hypotheses, experimenting, making mistakes, and trying again.

The 2025 Social Report tells the story of these initiatives and many others, through the research projects, programmes, and partnerships that shaped the year. Above all, however, it reflects a conviction that continues to guide the work of Fondazione Agnelli: investing in education means investing in the ability of new generations to understand the present, embrace change, and contribute to building the future of the country.





investing in education means investing in the ability of new generations to understand the present, embrace change, and contribute to building the future of the country.

John Elkann, Agnelli Foundation Chairman

Why and for whom



Our goals

To improve the quality of education and training, from nursery school to university, to lifelong learning.

Since 2008, Fondazione Agnelli has focused its activities and resources on education (school, university, lifelong learning) as a critical factor for economic progress and innovation, social cohesion and people's development and empowerment.

It has the improvement of public education at heart, and studies it under three fundamental aspects: equality, in terms of everyone's essential right to study, effectiveness, in terms of quality of learning outcomes, and efficiency, in terms of best possible use of resources.

It strives to contribute to the renewal of didactics with experimental projects on the field, in collaboration with schools, students and teachers. It dialogues with families and offers them information tools to support their choices in education. It promotes a closer relationship between school and workplace.



Our stakeholders

We work for schools, universities and education – and more.

Fondazione Agnelli's main stakeholders and interlocutors are – on the national and local level – the players active in the field of education in Italy: students, families, teachers, principals. Furthermore, we dialogue with organisations that promote innovation and support social solidarity on the territory.

Education

- Students and families
- Schools and universities
- Ministry of Education
- Ministry of Education Regional Office
- Local administrations

Innovation and local territory

- Schools and universities
- Local administrations
- Innovation networks
- Start-ups
- Companies and third sector

Social solidarity

- Individuals in need
- National welfare organisations
- Local welfare organisations



2025 online numbers



@FondazioneAgnelli
13.699 follower



@fondazioneagnelli
6.249 follower



@FondazioneAgnelli
8.285 follower



@fondazioneagnelli
8.436 follower

47.070

institutional site users

111.443

pages viewed on the
institutional site

426.088

Eduscopio portal users

1.339.675

pages viewed on the
Eduscopio portal

About us



Board of directors

Chairman

John Elkann

Vice chairman

Tiziana Nasi

Advisors

Anna Agnelli

Giorgio Barba Navaretti

Manuela Battezzato

Andrea Camerana

Tancredi Campello della Spina

Stefano Paolo Corgnati

Andrea Gavosto

Fabiola Gianotti

Andrea Sironi

Work team

Director

Andrea Gavosto

Staff

Francesca Bastagli

Martino Bernardi

Stefano Bille

Daniela Chiesa

Barbara Di Modugno

Chiara Genova

Marco Gioannini

Andrea Griva

Guido Miani

Stefania Padulano

Giovanni Piumatti

Barbara Romano

Tiziana Russi

Raffaella Valente

Antonio Vella

Chiara Zonda

Audit Committee

Chairman

Franco Vernassa

Auditors

Marina Mottura

Paola Vola

The board is made up of three members (two appointed by the Board of Directors pursuant to Article 8 and one by the Ministry of University and Research) and monitors financial management. Since 2025, the Foundation has had a code of ethics and a risk assessment model, in compliance with Law 231/01. The Risk Oversight Committee is composed of: Dr. Petronilla Di Biase, Dr. Franco Vernassa, Fondazione Agnelli's auditor, and lawyer Matteo Letorio.

The Board of Directors, the Working Group and the Board of Auditors are adjourned until June 2025.

47% men

53% women

Team

Gender

> 55
years old
29%

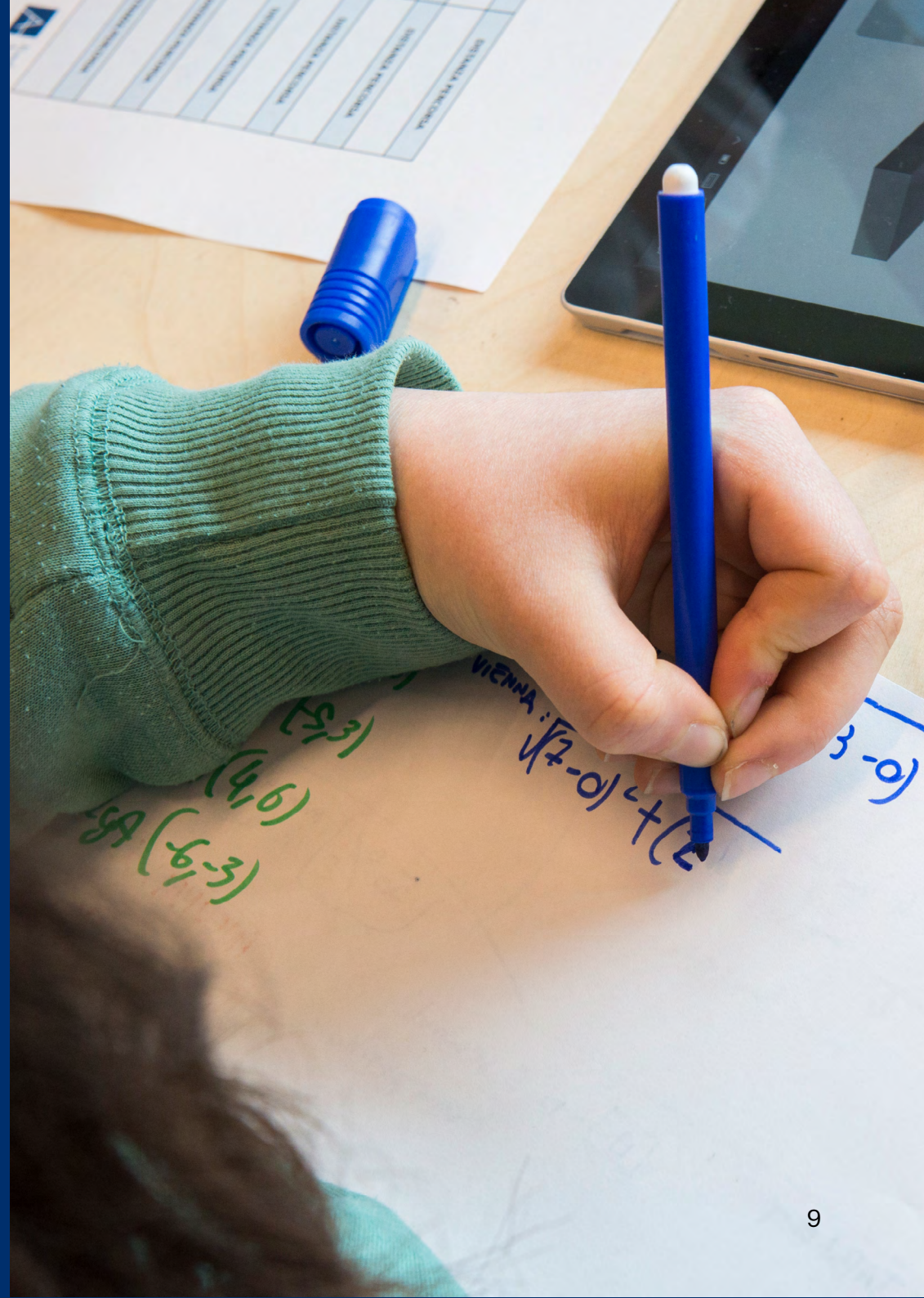
45-55
years old
29%

35-45
years old
36%

< 35 years
old
6%

Age

Generated value 2025



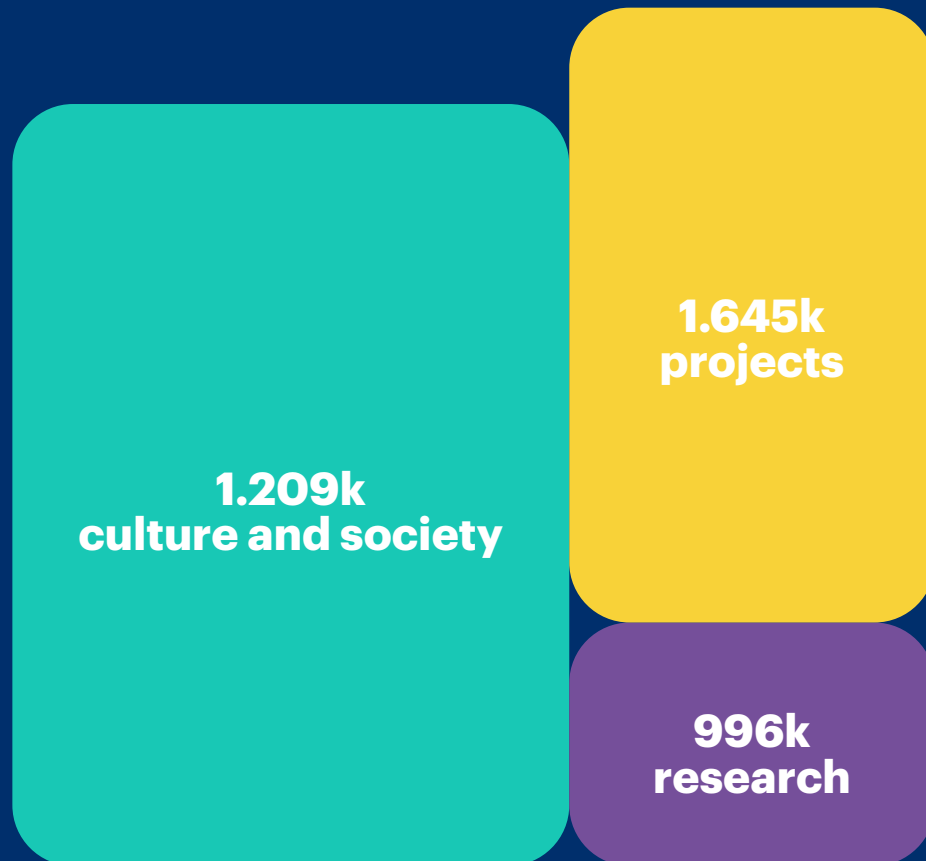
Distributed value 2025

5.464.351 €



The generated added value is an expression of the wealth Fondazione Agnelli distributes, every year, to its stakeholders thanks to its initiatives; it stems from the ability to leverage founders' endowment, minimizing operating and management costs.

Stefania Boschetti, CEO Ernst & Young Italia



Value added from the origin to today

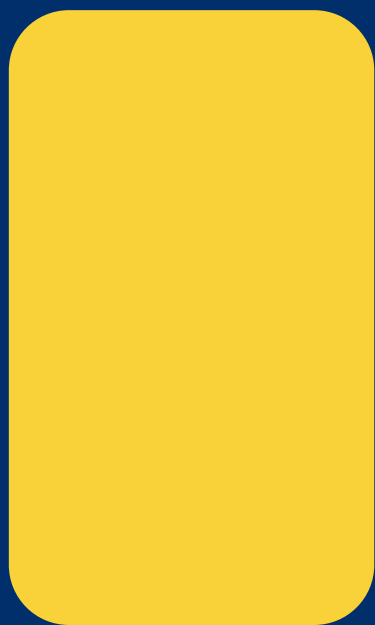
365.017.630 €

Furthermore, our endowment increased
from 2.8 mil euro in 1968 to 85,5 ml in 2025.

Projects area value 2025

1.645.490 €

Projects



Projects area value 2025

1.645.490€

Projects

-  M-TECH Alfredo Ferrari
-  Scintillab
-  HOP - Hands On Physics
-  Matabi
-  FUtuRI
-  Livemotiv
-  Arcipelago Educativo
-  COMBO
-  GENerazione prevenZione
-  WE ARE OPEN
-  Other projects



M-TECH Alfredo Ferrari

412.191 €

Value generated by the initiative

An ongoing project, supported by the Ferrari Foundation and Ferrari S.p.A., for the construction of a new educational and training center in Maranello, dedicated to STEM skills and the automotive sector. In 2025, an architectural design competition was held among eight firms: AF517 Atelier(s) Alfonso Femia, Aut Aut Architettura, BDR bureau, Design International, Labics, Laboratorio Permanente, MoDus Architects, and Progetto CMR. The competition was won by Labics, and the new center is scheduled for completion in September 2029.



[learn more](#)



Scintillab

369.084 €

Value generated by the initiative

A national project promoting innovative STEM education for elementary school teachers to foster the teaching of the scientific method in their classrooms. Scintillab includes a one-day training session for teachers and the provision of experiment kits for conducting educational activities focused on five themes (investigation, shadows, gravity, balance, and mathematics). In partnership with the National Research Council (Public Relations and Integrated Communication Unit, in collaboration with the scientific network) and OpenDot. Funded by Ferrari.

The 2025 edition involved:

6 teacher training

238 teachers

59 comprehensive schools

4.700 students

[learn more](#)

www.scintillab.it



HOP - Hands On Physics

258.720 €

Value generated by the initiative

A project designed to provide middle school teachers with teaching tools and ideas for teaching the scientific method and physics, by conducting engaging and fun hands-on experiments with their students in the classroom. After a day of training, teachers receive a kit containing materials on the scientific method, light, pressure, and electric charge to experiment with in their classrooms. The project is in collaboration with CERN and INFN, and supported by Stellantis and Intesa Sanpaolo. Active since 2023.

The 2025 edition involved:

588 trained teachers

19 training sessions

152 training hours

[learn more
hopscuola.it](https://hopscuola.it)



Matabì

148.245 €

Value generated by the initiative

An innovative educational project designed to improve math learning starting in elementary school through play and the development of visual-spatial skills. The Matabì program includes teacher training, in-class workshops with educators, and the provision of LEGO DUPLO kits. Launched in 2022, the project is carried out in collaboration with Exor, The LEGO Foundation, and the Polytechnic University of Turin.

The 2025–26 edition featured:

257 trained teachers

5.537 students

52 schools

7 regions

34 experienced tutors

22 training hours

[learn more
matabi.it](https://matabi.it)



FUtuRI

144.575 €

Value generated by the initiative



Statistics for the 2025 school year:

169 comprehensive schools

15.800 students

5.000 teachers

[learn more](#)
futori.education

A career guidance platform for middle school students, designed to help them identify their talents, interests, and aptitudes so they can make a more informed decision when transitioning to high school. FUtuRI offers a variety of educational activities, primarily to be carried out in the classroom, with the goal of providing guidance that leads to a more motivated decision regarding their future educational path. The program was developed with and for teachers, so that it can become an integral part of the school's career guidance curriculum.

Created with the support of the De Agostini Foundation.



Livemotiv

129.781 €

Value generated by the initiative



A music appreciation program for high schools in Italy. Live workshops in the form of concert-lectures featuring young musicians. In collaboration with De Sono Associazione per la musica.

The 2025 edition involved:

15 schools

11 cities

[learn more](#)

Arcipelago Educativo

108.355 €

Value generated by the initiative

The project, in partnership with Save the Children Italy, aims to combat summer learning loss through educational activities hosted by elementary and middle schools. In February 2023, the results of the project's impact assessment were presented: the improvement in learning outcomes in mathematics and Italian is equivalent to 2 months and 3.5 months of schooling, respectively. The project has been active since 2020.



The 2025 edition involved:

540 children and adolescents

12 Comprehensive Schools

9 cities

[learn more](#)

COMBO RoboSpazio

21.362 €

Value generated by the initiative

A 4-hour program during which high school students, accompanied by their teachers in the computer lab and guided remotely by a tutor, work in groups to use virtual robots to solve challenges in mathematics, physics, and robotics.

The 2025–26 edition featured:

37 classes

710 students



[learn more](https://combo.fondazioneagnelli.it)
combo.fondazioneagnelli.it

GENerazione prevenZione

17.208 €

Value generated by the initiative

A project in partnership with Specchio dei Tempi and the Piedmontese Foundation for Cancer Research, in collaboration with the Provincial Command of the Carabinieri. It involves four high schools in Turin in activities focused on cancer prevention, healthy lifestyles, and critical thinking regarding health issues.

The 2025–26 edition included:

13 classes

270 students

[learn more](#)

WE ARE OPEN

13.839 €

Value generated by the initiative

An interdisciplinary program developed in collaboration with the Pinacoteca Agnelli for high school seniors and juniors, aimed at promoting cultural accessibility as a tool for inclusion and well-being.

The 2025 edition involved:

3 classes

6 meetings

1 closing event

[learn more](#)



Other projects

22.130 €

Value generated by the initiative

Other educational initiatives, including the Integrated Hospital School program.

Research area value 2025

996.181 €

Research



Research value area 2025

996.181 €

Research

-  Analysis of School Policies
-  Fondazione Agnelli ZeroSei
-  Educational Disparities in Italy
-  Eduscopio
-  Conferences, presentations, and articles
-  Artificial Intelligence in Schools
-  Macroeconomic Analysis
-  Multitudes
-  Other research



Analysis of School Policies

247.070 €

Value generated by the initiative

Studies, fact-checking, and critical analyses of school policies and education system reforms implemented by governments in Italy, as well as their actual effectiveness.



Educational Disparities in Italy

121.328 €

Value generated by the initiative

The study conducted in collaboration with Fondazione Rocca and presented to the Chamber of Deputies in 2025 provides an in-depth and updated analysis of the many dimensions of the concerning phenomenon of learning gaps in Italy, going beyond the most well-known regional factors and focusing on upper secondary schools.

[learn more](#)



Fondazione Agnelli ZeroSei

198.879 €

Value generated by the initiative

A comprehensive, multi-year research program, with external funding, on early childhood education services for children aged 0 to 6, with a focus on European comparisons.

[learn more](#)



Eduscopio

106.288 €

Value generated by the initiative

Which high schools best prepare students for college and the workforce? The free portal that helps Italian students and their families make that choice.

The numbers for 2025:

422.000 users

1.339.000 views

1.355.000 high school graduates in Italy

whose data were analyzed for the 2025 edition

[learn more](#)

[eduscopio.it](https://www.eduscopio.it)



Conferences, presentations, and articles

105.218 €

Value generated by the initiative

Participation in national conferences, presentations in various fields, and articles for national and local publications on education issues in the Italian and European contexts.



Macroeconomic analysis

45.074 €

Value generated by the initiative

Literature reviews, meta-analyses, and macroeconomic analyses.



Multitudes

43.310 €

Value generated by the initiative

Evaluation of a potential adaptation of the platform of the same name for the early identification of children with learning difficulties in reading and writing

Artificial Intelligence in Schools

88.961€

Value generated by the initiative

Research report published in December 2025 in collaboration with the OECD. It examines the use of artificial intelligence in schools, beginning with a review of international experiences

[scopri di più](#)



Other research

40.053 €

Value generated by the initiative

Further research and in-depth studies.



Culture and Society Area 2025

1.209.362 €







Culture and Society



Culture and Society Area 2025

1.209.362€

Initiatives in support of culture and society

-  Chair at Oxford University
-  Direct assistance for people in need
-  Chair at Peking University
-  My Kickoff in USA
-  Scholarships
-  Sustainability Goals

Initiatives supporting individuals and local governments are managed by the La Stampa-Specchio dei Tempi Foundation.

Chair at Oxford University

474.623 €

Value generated by the initiative

The Agnelli-Serena Chair in Italian Studies, which focuses on Italian literature, history, and culture, is hosted by the University of Oxford.



Direct assistance for people in need

316.594 €

Value generated by the initiative

Immediate disbursement of small amounts to alleviate specific critical situations faced by people in need.



Chair at Peking University

159.207 €

Value generated by the initiative

Agnelli Chair of Italian Culture, hosted and managed by the China-Europe Philanthropy Innovation Research Center (CEPIRC) at Peking University. Promoted in collaboration with the TOChina Hub at the University of Turin. Inaugurated in the presence of President of the Republic Sergio Mattarella and Agnelli Foundation President John Elkann, the chair was held in its first semester by Romano Prodi as its first holder.

[learn more](#)





My Kickoff in USA

156.770 €

Value generated by the initiative

In partnership with College Life Italia, it offers the opportunity to win a scholarship to an American college for young men and women who live in Italy, play competitive soccer, and come from low-income families. The project was launched in 2023.

[learn more](#)

[mykickoffinusa](#)



Scholarships

53.903 €

Value generated by the initiative

Scholarships and grants to support and promote the academic progress of deserving students, including scholarships for graduate programs.



Sustainability Goals

48.265 €

Value generated by the initiative

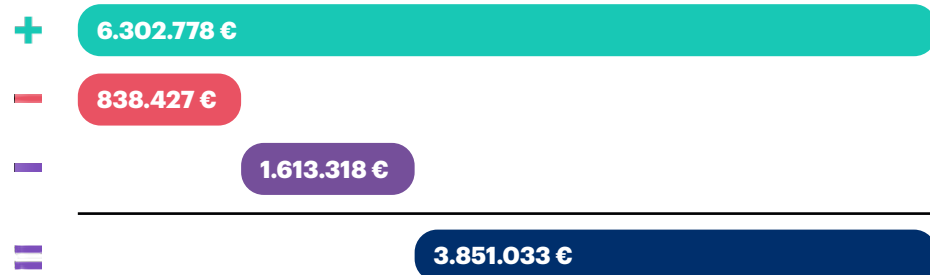
The Foundation collaborates with various networks to ensure the achievement of the Sustainable Development Goals. It is a member of the Italian Alliance for Sustainable Development (ASviS) and supports the implementation of educational projects in the areas of corporate social responsibility and ESG investing.



How is it calculated?

Added Value 2025

SUMMARY



Resources for cultural activities

The funds are generated through portfolio management and contributions from the founding members.

Operating costs

These are the operating costs associated with managing the Foundation's activities.

V.A. for future activities and surplus

By the end of 2025, 1.6 million euros had been set aside for future years.

V.A. for the fiscal year

Of the €5.5 million in value generated in 2025, €3.8 million was distributed during the fiscal year.

RESOURCES FOR CULTURAL ACTIVITIES	2025	2024
Financial Management	1.856.571 €	2.345.686 €
Income from equity investments	900.169 €	885.669 €
Contributions and incidental revenue	3.089.869 €	3.540.295 €
Value added from prior years	685.646 €	633.450 €
Taxation	-229.477 €	- 291.530 €
Total sources	6.302.778 €	7.113.569 €

OPERATING COSTS	2025	2024
Operating expenses	-826.353 €	- 793.101 €
Amortization	-12.073 €	- 7.167 €
Total costs	-838.427 €	- 800.269 €

ADDED VALUE GENERATED	2025	2024
Research	996.181 €	915.004 €
Activities in Support of Education	1.645.490 €	1.361.985 €
Initiatives in support of culture and society	1.209.362 €	3.249.787 €
V.A. for the fiscal year	3.851.033 €	5.526.776 €
V.A. for future activities and surplus	1.613.318 €	786.524 €
Total distributed value added	5.464.351 €	6.313.300 €

Behind the number

Areas of work

SUMMARY

PROJECTS	VALORE
M-TECH Alfredo Ferrari	412.191 €
Scintillab	369.084 €
HOP	258.720 €
Matabi	148.245 €
FUturI	144.575 €
Livemotiv	129.781 €
Arcipelago Educativo	108.355 €
COMBO RoboSpazio	21.362 €
GENerazione prevenZione	17.208 €
WE ARE OPEN	13.839 €
Other projects	22.130 €
Total area	1.645.490 €

RESEARCH	VALORE
Analysis of School Policies	247.070 €
Fondazione Agnelli ZeroSei	198.879 €
Educational Disparities in Italy	121.328 €
Eduscopio	106.288 €
Conferences, presentations, and articles	105.218 €
Artificial Intelligence in Schools	88.961 €
Macroeconomic Analysis	45.074 €
Multitudes	43.310 €
Other research	40.053 €
Total area	996.181 €

CULTURE AND SOCIETY	VALORE
Chair at Oxford University	474.623 €
Direct assistance for people in need	316.594 €
Chair at Peking University	159.207 €
My kickoff in USA	156.770 €
Scholarships	53.903 €
Sustainability Goals	48.265 €
Total area	1.209.362 €

DISTRIBUTED VALUE	3.851.033 €
-------------------	-------------

Special thanks to EY for carrying out the evaluations in the 2024 Social Report pro bono, and in particular to Stefania Boschetti, Roberto Grossi, Chiara Stuardi and Francesco Tarditi for their precious collaboration.

Fondazione Agnelli

Via Giuseppe Giacosa 38
10125 Torino

segreteria@fondazioneagnelli.it
fondazioneagnelli.it

Photos

*Luís Aniceto
Ivan Catalano
College Life Italia
Evergreen House
Francesca Cirilli
Fondazione OpenDot
Labics
Pangramma
Quirinale
Reporters srl
Save The Children
Unsplash*

[Full credits](#)

To learn more about all of our projects
and ongoing research, please visit:

[**fondazioneagnelli.it**](http://fondazioneagnelli.it)

and follow us on our social media channels

