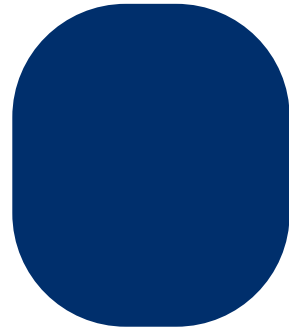


**Social  
report  
2022**



**generate  
value**



## Letter from the Chairman

In 2022, Italian students steadily and regularly returned to their classrooms thanks to the success of the vaccines developed against the pandemic that, for almost two years, had kept them away from normal school routines. For anyone who cares about the Italian education system – including us, of course – it was a long-awaited moment and a great satisfaction.

At Fondazione Agnelli, it was also the moment to finally draw to a close the various projects we had started in 2020 and 2021 with the precise goal of helping schools cope with the Covid emergency.

Thus, a new phase opened in 2022 in continuity with the research and activities we carried out prior to the pandemic, yet with a particular focus on understanding the aftermath of these difficult and exceptional years on schools and students. And, more importantly, on the ways we might remedy the damage.

It quickly became clear to us that, on the one hand, almost all the problems present in Italian schools originated further back in time and preceded Covid; on the other hand, however, the pandemic had exacerbated some of the existing issues.

In particular, we decided to focus on a phenomenon that has affected students and schools around the world, not only in Italy, fuelling concerns about the future of the younger generations that have been most impacted by Covid. I am talking about the learning losses in core subjects – such as Italian and maths – that school closures have caused for everyone, but especially for the most fragile students. This phenomenon has intensified more than ever the geographical, social and gender gaps that make Italian schools so different from city to city, region to region. A fact that stands in stark contrast to our goal of lending a hand so that the quality of education in our country may be excellent everywhere, doing everything in our power to improve the situation anywhere we can identify the greatest problems.

While our research focuses performance on the least satisfactory aspects of education in Italy, the projects and tangible initiatives

Fondazione Agnelli carries out every year are emblematic of our optimism regarding the results and improvements we can achieve in collaboration with schools, teachers, students and their families. This seems to be particularly evident looking at the renewal of didactics: an aspect that gave us great satisfaction in 2022.

For example, thanks to a scientifically rigorous assessment, we learned that the educational approach of Arcipelago Educativo – a project designed with Save the Children to contrast learning losses that harm the most fragile students – performed above and beyond our expectations. And, furthermore, that it could be replicated by other organisations, in different contexts and situations as well.

In addition, we launched two new projects for didactic innovation in the field of STEM subjects, which are currently in progress: Matabi with Politecnico di Torino and Exor, aiming to teach maths to primary school children with a tangible and fun method, paired with careful attention for gender differences; and HOP (Hands on Physics) with CERN and INFN, introducing a new kind of physics and the scientific method already in junior secondary schools.

Allow me to end my letter for this 2022 Social Report by emphasising the efforts made by Fondazione Agnelli to not only reflect and analyse, but also to dialogue with Europe and the different levels of the Italian government about some of the themes at the heart of the National Recovery and Resilience Plan (NRRP, or Piano nazionale di ripresa e resilienza): teacher training, school building, and guidance for youths as they decide their next steps. In these post-pandemic times, the NRRP is providing Italian schools and universities with unprecedented resources destined to crucial investments. It is a huge effort that strengthens our sense of belonging to Europe and confirms Fondazione Agnelli made the right choice 15 years ago, deciding to make a useful contribution to improve schools in Italy. A goal that is not only our mission, but also our passion.





**For years, Fondazione Agnelli has been advancing studies to understand what works – and what doesn't – in Italy's education system. For years, we have been offering tangible initiatives that are emblematic of our optimism about the chances we have to improve the current situation, working with schools and teachers.**

**John Elkann, president of Fondazione Agnelli**

# Why and for whom



# Our goals

## To improve the quality of education and training, from nursery school to university, to lifelong learning.

Since 2008, Fondazione Agnelli has focused its activities and resources on education (school, university, lifelong learning) as a critical factor for economic progress and innovation, social cohesion and people's development and empowerment.

It has the improvement of public education at heart, and studies it under three fundamental aspects: equality, in terms of everyone's essential right to study, effectiveness, in terms of quality of learning outcomes, and efficiency, in terms of best possible use of resources.

It strives to contribute to the renewal of didactics with experimental projects on the field, in collaboration with schools, students and teachers. It dialogues with families and offers them information tools to support their choices in education. It promotes a closer relationship between school and workplace.

## Board of directors

### Chairman

John Elkann

### Vice-chairman

Tiziana Nasi

### Advisors

Anna Agnelli

Simone Avogadro di Collobiano

Giorgio Barba Navaretti

Tancredi Campello della Spina

Marta Maria Carla Cartabia

Daniele Chiari

Gianluca Ferrero

Renzo Salvatore Piano

Andrea Sironi

## Work team

### Director

Andrea Gavosto

### Staff

Francesca Bastagli

Martino Bernardi

Carla Cantamessa

Daniela Chiesa

Chiara Genova

Marco Gioannini

Jona Londo

Stefania Padulano

Giovanni Piumatti

Barbara Romano

Raffaella Valente

Chiara Zonda

## Audit Committee

### Chairman

Giorgio Ghiglieno

### Auditors

Sergio Pistone

Franco Vernassa

The committee is made up of three members (two nominated by the Board of Directors, ex art. 8, and one nominated by the Ministry of University and Research) and oversees the foundation's financial management. It avails itself of pro bono advisory from accounting firm EY. Since 2016, Fondazione Agnelli has defined an ethics code and a model for risk assessment, according to Italian law 231/01. The Risk Supervisory Committee is made up of the Audit Committee, which produces a specific quarterly report.

The Board of Directors, the Working Group and the Board of Auditors are updated to June 2023.

# Our stakeholders

## We work for schools, universities and education – and more.

Fondazione Agnelli's main stakeholders and interlocutors are – on the national and local level – the players active in the field of education in Italy: students, families, teachers, principals. Furthermore, we dialogue with organisations that promote innovation and support social solidarity on the territory.

### Education

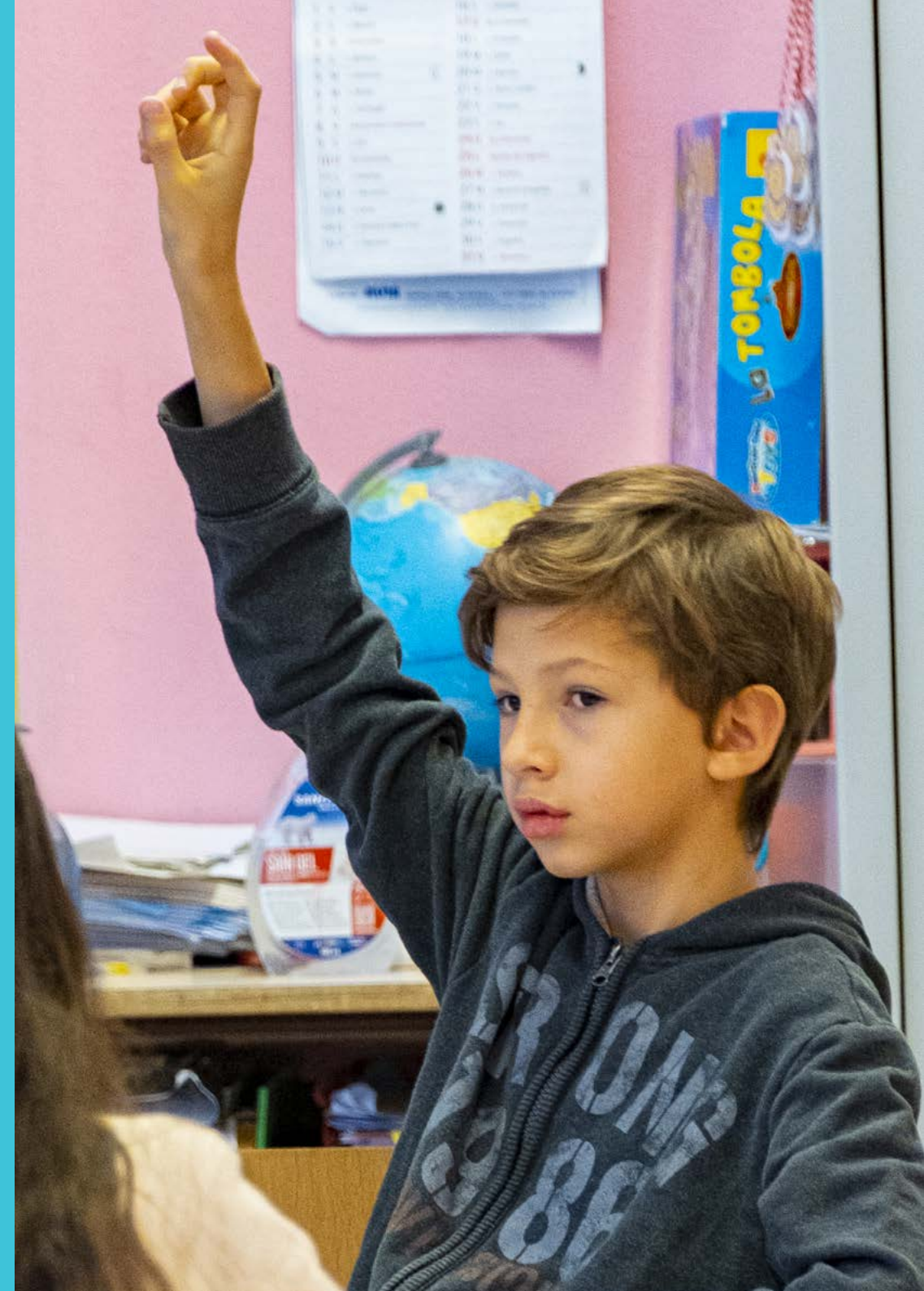
- Students and families
- Schools and universities
- Ministry of Education
- Ministry of Education Regional Office
- Local administrations
- Companies and third sector

### Social solidarity

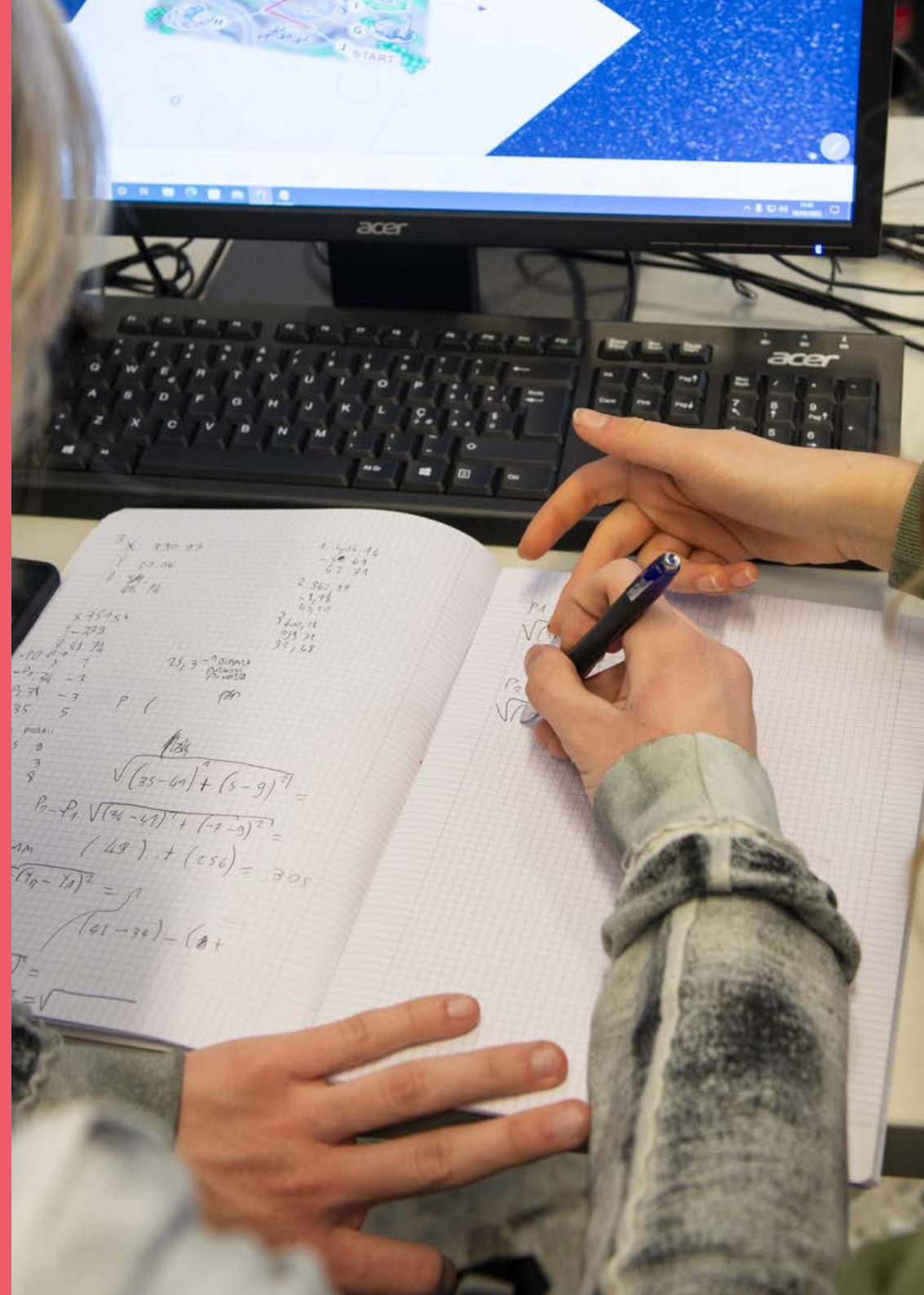
- Individuals in need
- National welfare organisations
- Local welfare organisations

### Innovation and local territory

- Schools and universities
- Local administrations
- Innovation networks
- Start-ups
- Companies and third sector



# Generated value 2022



2x 230 23  
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1 26 16  
x 75 05  
1-233  
2 41 74  
-10 10 1  
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P1  
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P2  
 $\sqrt{}$

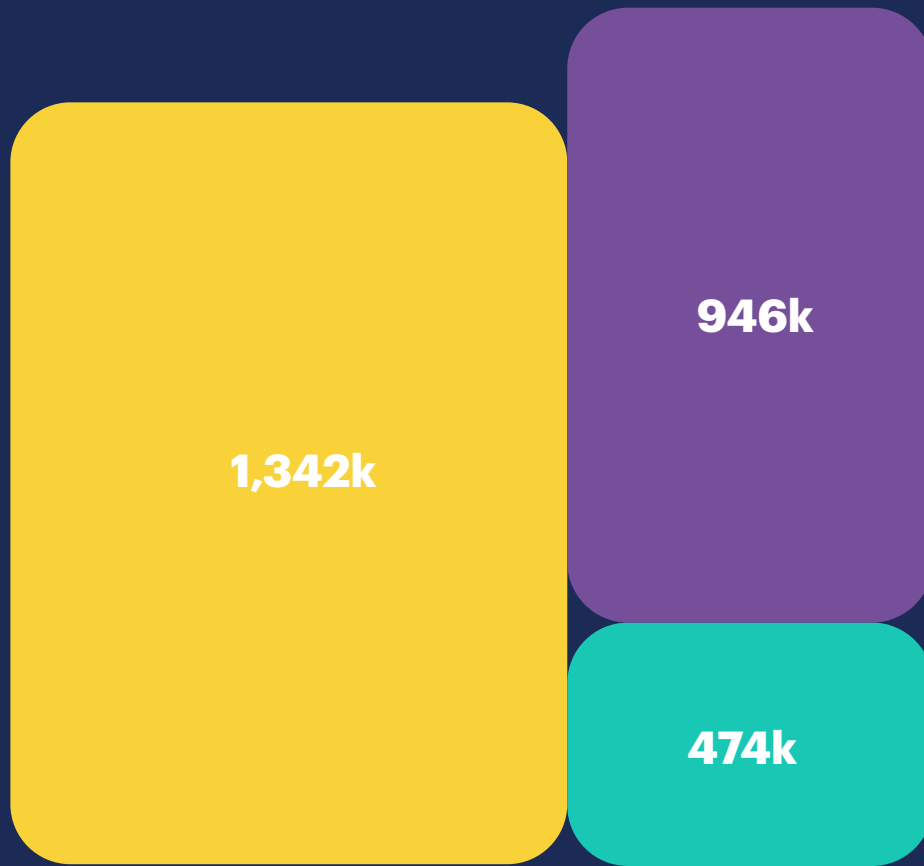
Distributed value 2022

**2,761,208 €**



**The generated added value is an expression of the wealth Fondazione Agnelli distributes, every year, to its stakeholders thanks to its initiatives; it stems from the ability to leverage founders' endowment, minimizing operating and management costs.**

**Stefania Boschetti, Partner Ernst & Young**

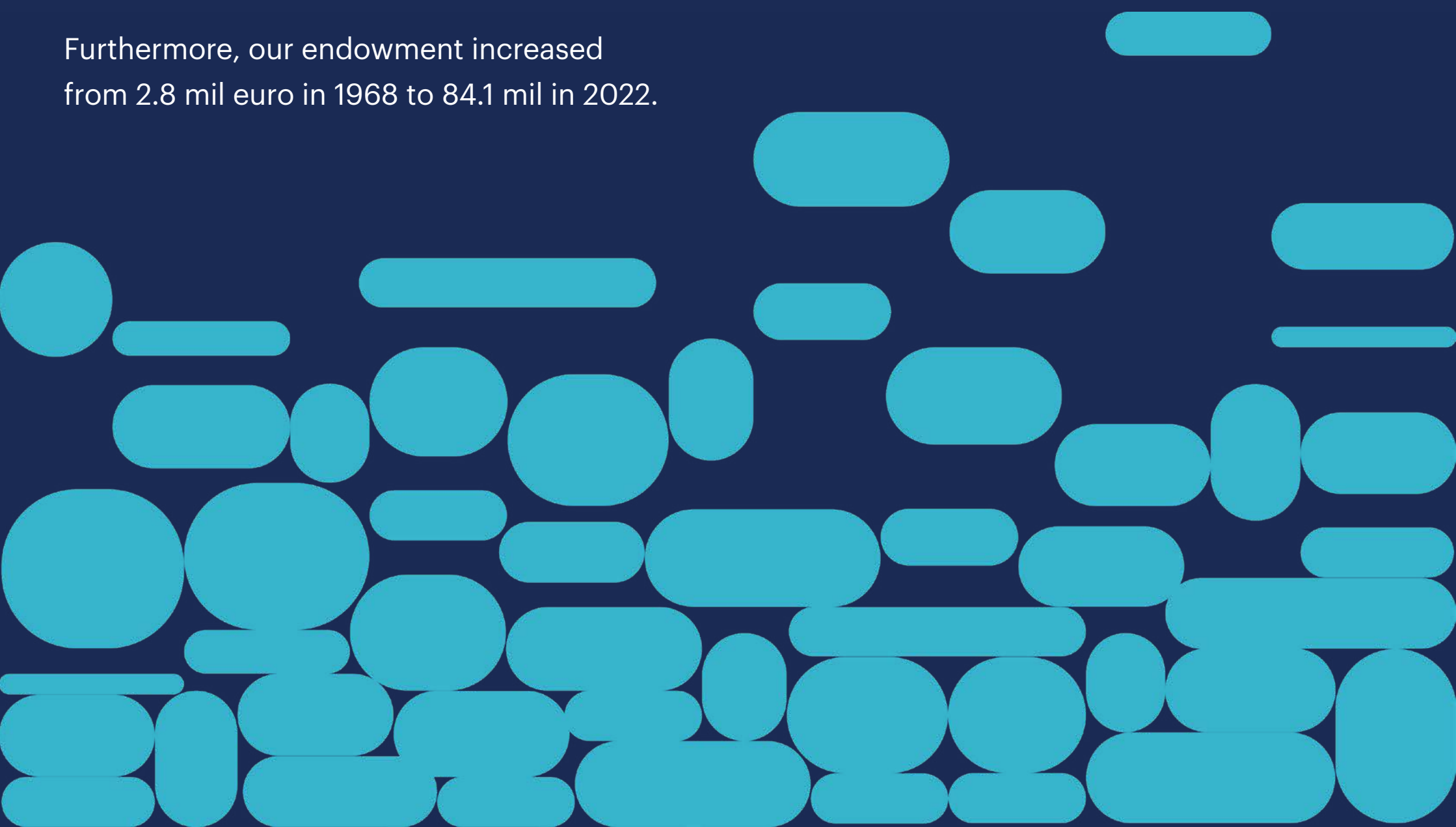




Value added from the origin to today

**348,942,905 €**

Furthermore, our endowment increased  
from 2.8 mil euro in 1968 to 84.1 mil in 2022.



Projects area value 2022

**1,341,781 €**

**Projects**

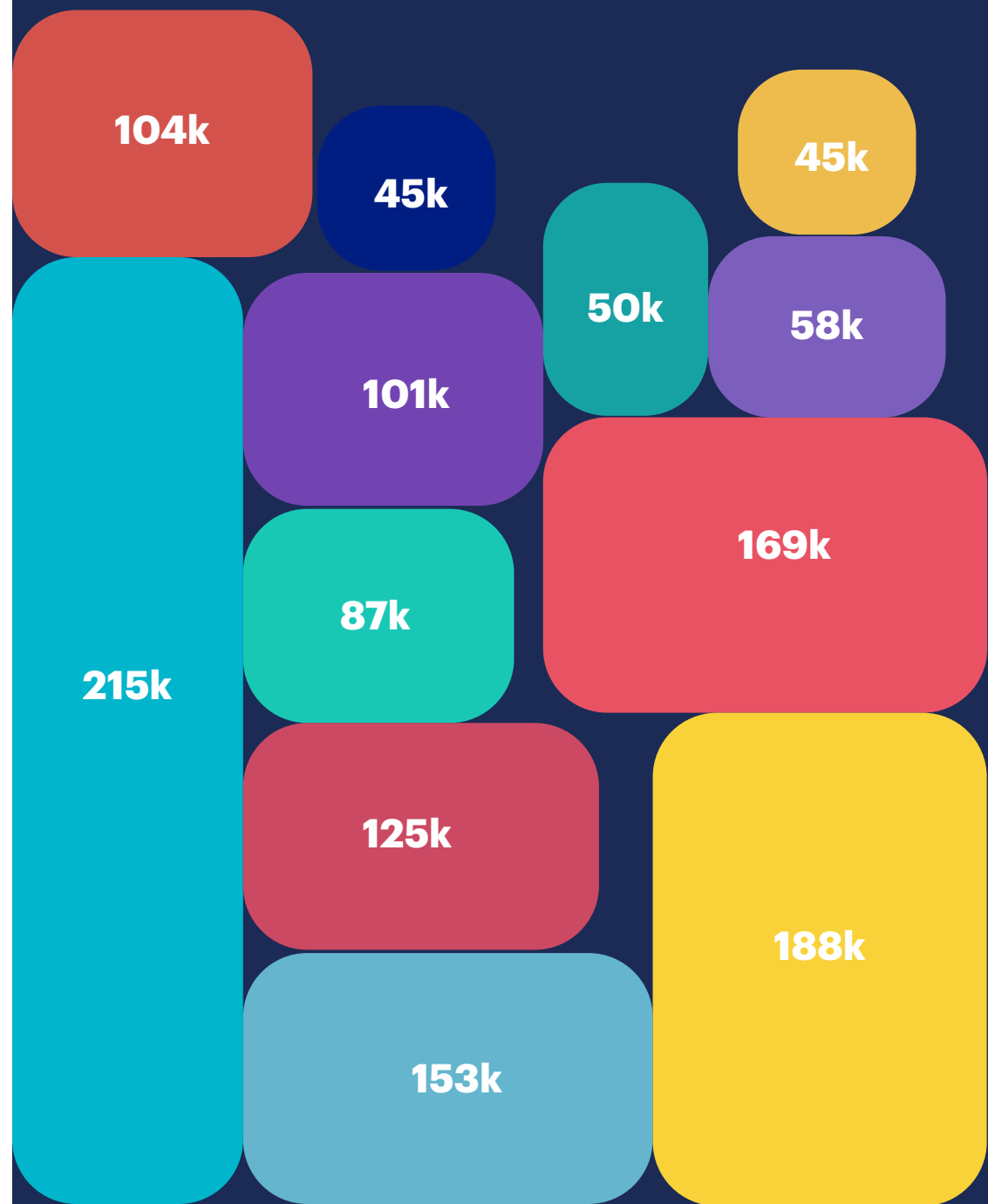


Projects area value 2022

**1,341,781 €**

# Projects

- Arcipelago Educativo
- Parallel Education
- Livemotiv
- Matabi
- Scholarships
- Combo
- HOP - Hands On Physics
- Ripit
- Facciamo pArte
- Innovation for Change
- Italian Alliance for Sustainable Development
- Other projects



## Arcipelago Educativo

# 215,469 €

Value generated by the initiative

Summer activities in presence and online in favor of the most fragile students to support learning and motivation. With Save the Children, about 700 boys and girls involved in 17 comprehensive schools in 9 regions.

[arcipelagoeducativo.it](http://arcipelagoeducativo.it)

[discover more](#)



## Livemotiv

# 169,593 €

Value generated by the initiative

A multi-year project of education in listening to music, promoted together with the De Sono Association, in memory of Gianluigi Gabetti. In 2022, 15 lessons were held throughout Italy, with the participation of around 1,770 students.

[discover more](#)



## Parallel Education

# 188,071 €

Value generated by the initiative

A digital tool for the professional growth of teachers. Sharing of teaching methods and peer-to-peer comparison to bring out the widespread innovation in schools.



## Matabì

# 153,274 €

Value generated by the initiative

The project aims to improve the math-relevant visuo-spatial skills of third and fourth grade students, especially girls, using LEGO® DUPLO® kits. The project is carried out in collaboration with Exor, The LEGO Foundation and the Polytechnic University of Turin. In the s.y. 2022/23 involved 88 classes, around 1,800 male and female students in 15 schools in 4 regions.

[matabi.it](http://matabi.it)

[discover more](#)



## Scholarship

# 124,610 €

Value generated by the initiative

Grants and disbursements to support and enhance the study path of deserving male and female students, including the Vittorino and Zita Pollo Scholarships. and A scuola in Europa.

[discover more](#)



## Combo

# 101,557 €

Value generated by the initiative

Online workshop of innovative teaching in STEM subjects for schools across Italy, with educational robots, together with Comau. More than 1,400 students were involved in 2022.

[combo.fondazioneagnelli.it](http://combo.fondazioneagnelli.it)

[discover more](#)



## HOP - Hands On Physics

# 86,618 €

Value generated by the initiative

In-progress project of educational innovation and teacher training for teaching STEM subjects in Italian middle schools. With CERN and INFN as part of the CERN Science Gateway project.



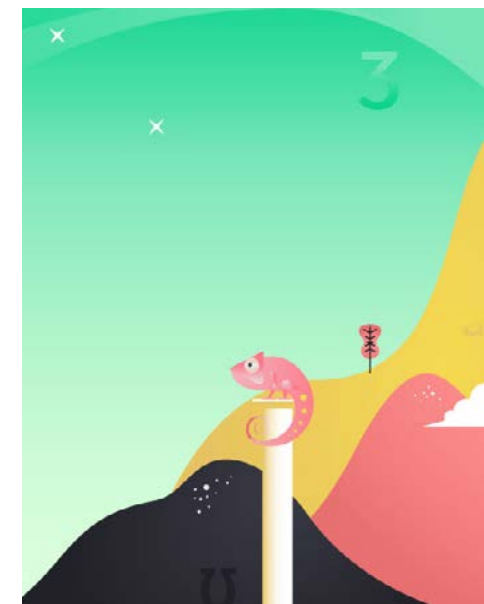
## Ripit

# 58,528 €

Value generated by the initiative

A flexible, intuitive and free digital resource to improve English pronunciation with innovative method.

For students and their teachers, in collaboration with Sana Labs.



## Facciamo pArte

# 49,647 €

Value generated by the initiative

Implementation of an artistic intervention on the school facade by a young contemporary artist - Elena Mazzi. The project included educational workshops dedicated to pupils and the involvement of families and residents of the Mirafiori neighborhood.

[discover more](#)



## Italian Alliance for Sustainable Development

# 44,720 €

Value generated by the initiative

Established to raise awareness of the importance of the 2030 Agenda for Sustainable Development and to mobilize for the purpose of achieving the Sustainable Development Goals. The Foundation is among the coordinators of Goal 4 Quality Education.

[asvis.it](http://asvis.it)



## Innovation 4 Change

# 45,437 €

Value generated by the initiative

Impact innovation project that encourages students to use advanced technologies to solve social problems. In collaboration with CERN. Developed by Collège des Ingénieurs Italia, Politecnico di Torino and CERN Ideasquare.

[innovation4change.eu](http://innovation4change.eu)



## Other projects

# 104,257 €

Value generated by the initiative

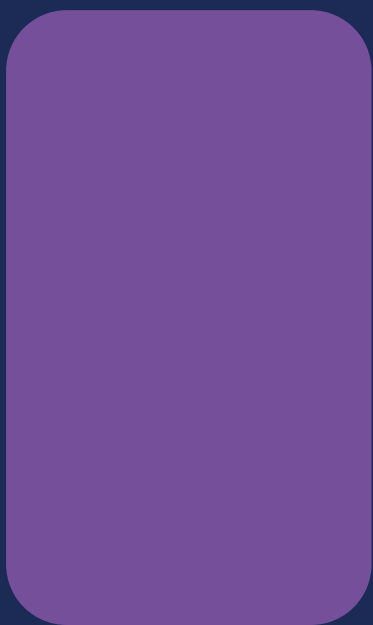
Other pro-education activities including Scuola in Ospedale Integrata, Torino fa scuola, and Teach for Italy.



Research area value 2022

**945,781 €**








# Research

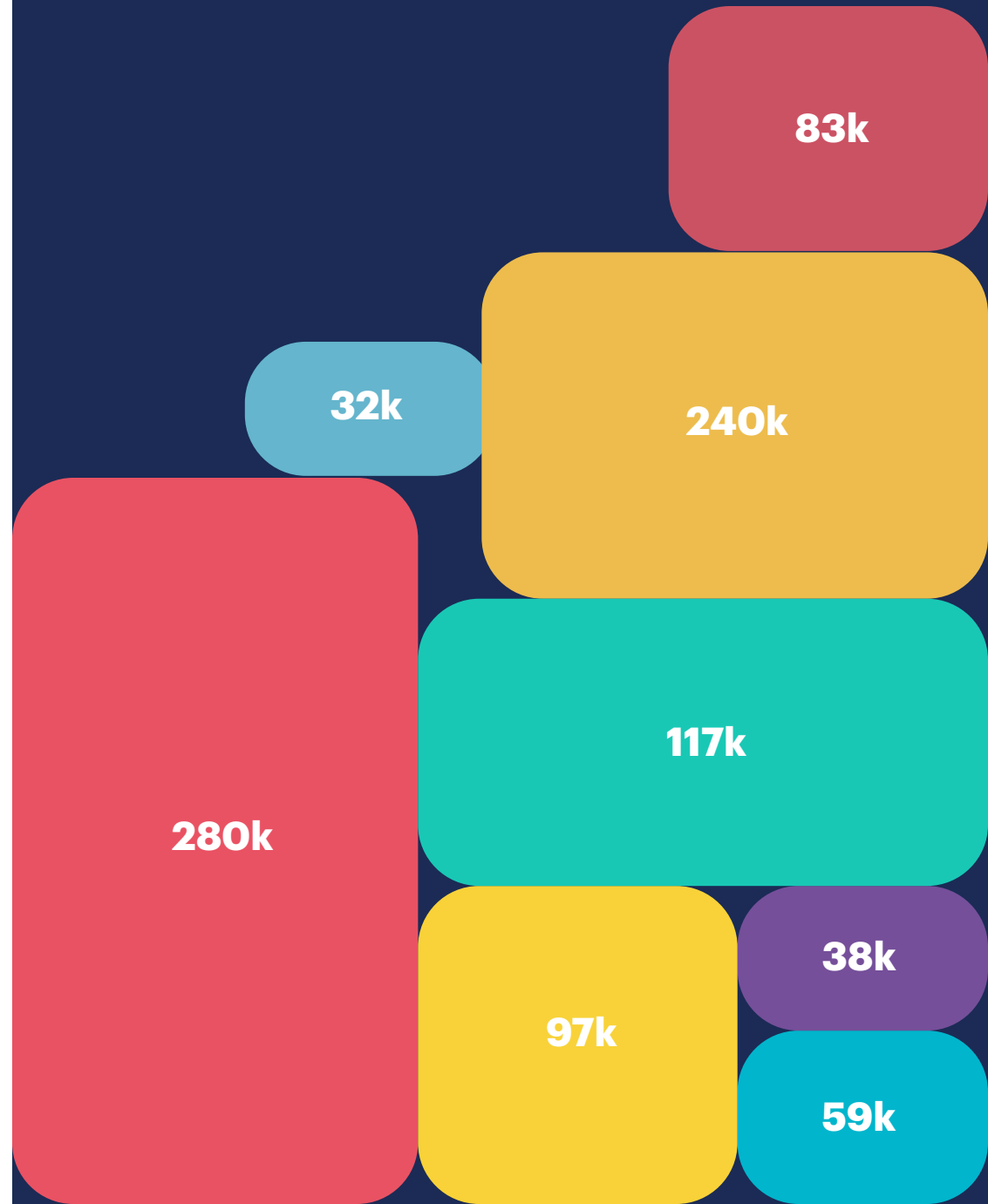


Research area value 2022

**945,781 €**

# Research

-  FUtuRI
-  NRRP Focus
-  Eduscopio
-  School policy analysis
-  ITS Academy
-  Macroeconomic analysis
-  School Building
-  Other research







## FUtuRI

# 280,511 €

Value generated by the initiative

Platform for middle school orientation to help students focus on their talents, interests and inclinations with a view to making a more informed choice in the transition to high school. Produced with the support of De Agostini Foundation.

[futura.education](http://futura.education)

## Eduscopio

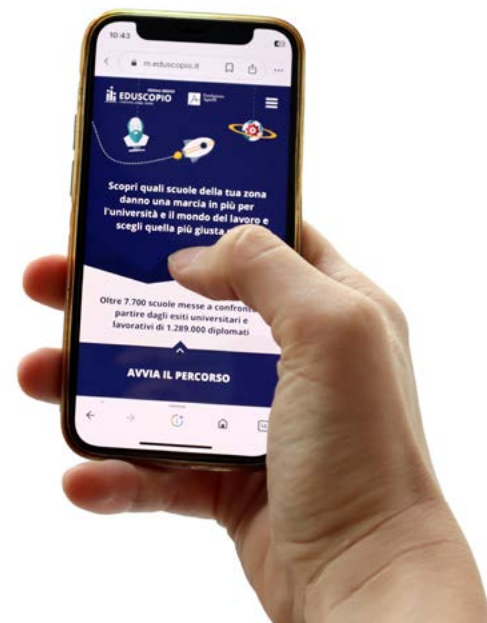
# 117,008 €

Value generated by the initiative

Which high schools best prepare for college and the world of work? The free portal that has been helping Italian students and their families choose since 2014.

[eduscopio.it](http://eduscopio.it)

[discover more](#)



## NRRP Focus

# 239,825 €

Value generated by the initiative

An Observatory focused on NRRP interventions and reforms in schools. Participation in drafting the guidelines for the design competition for the 212 new schools in the NRRP.

[discover more](#)



## School policy analysis

# 97,235 €

Value generated by the initiative

Studies, fact-checking and critical reflections on school policies and education system reforms initiated by different governments in Italy and their real effectiveness.



## ITS Academy

# 58,687 €

Value generated by the initiative

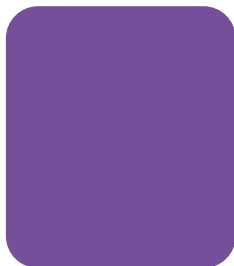
Research report on Higher Technical Institutes and the professionalizing tertiary supply chain, with comparisons in the European context, in collaboration with Università Statale di Milano.

## School Building

# 31,785 €

Value generated by the initiative

Insight into the school building registry of the Piedmont and Lombardy regions. In collaboration with FULL Politecnico di Torino.



## Macroeconomic analysis

# 37,636 €

Value generated by the initiative

Documentary research, meta-analysis, and macroeconomic insights.



## Other research

# 83,094 €

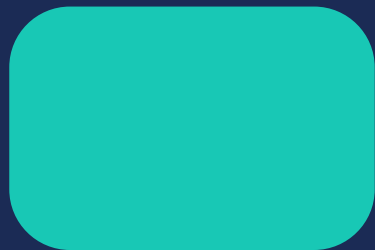
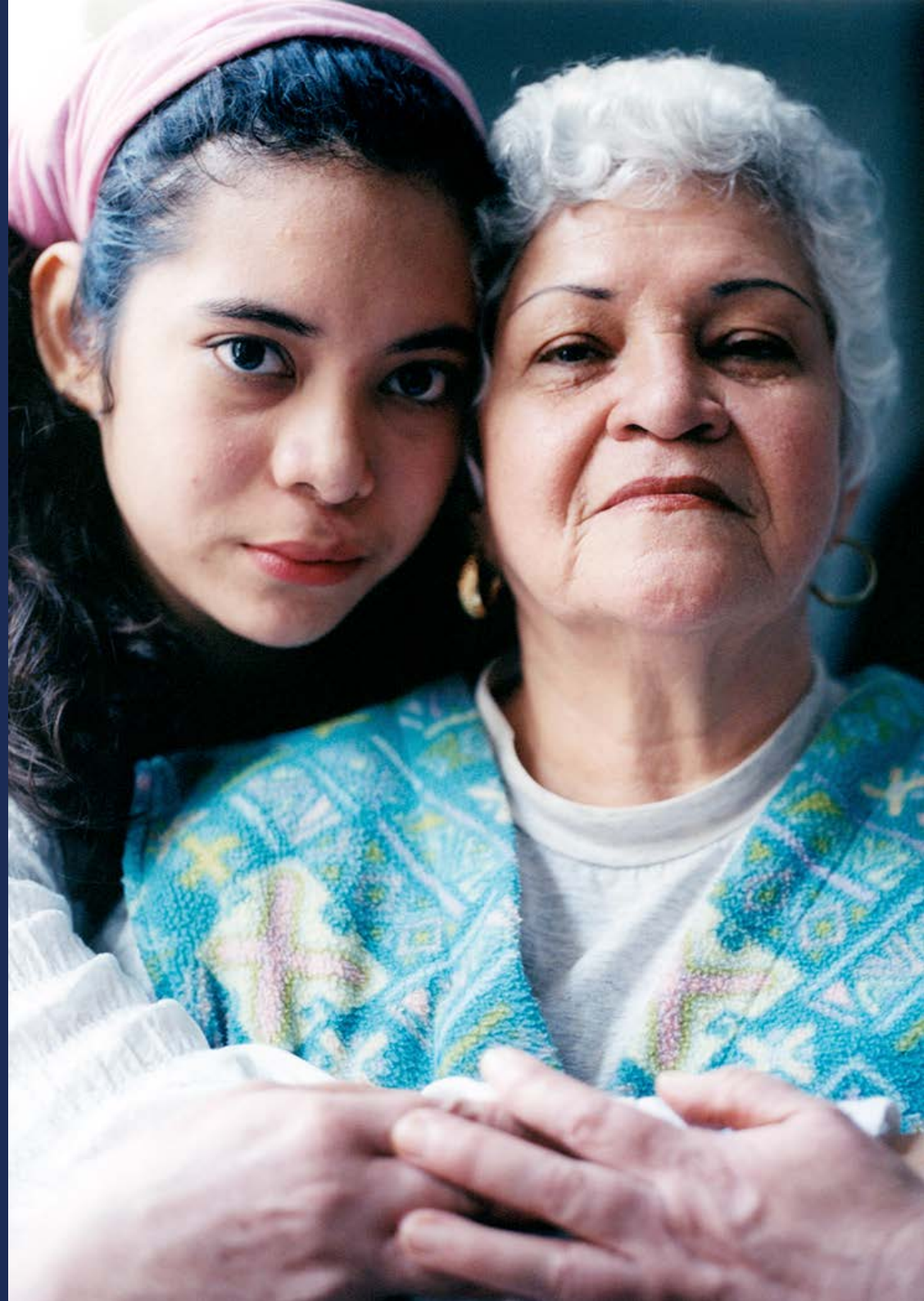
Value generated by the initiative

Other research including in-depth activities on the Report on Junior Secondary School, issues of demographics, educational poverty.

Solidarity area value 2022

**473,646 €**





**Solidarity**

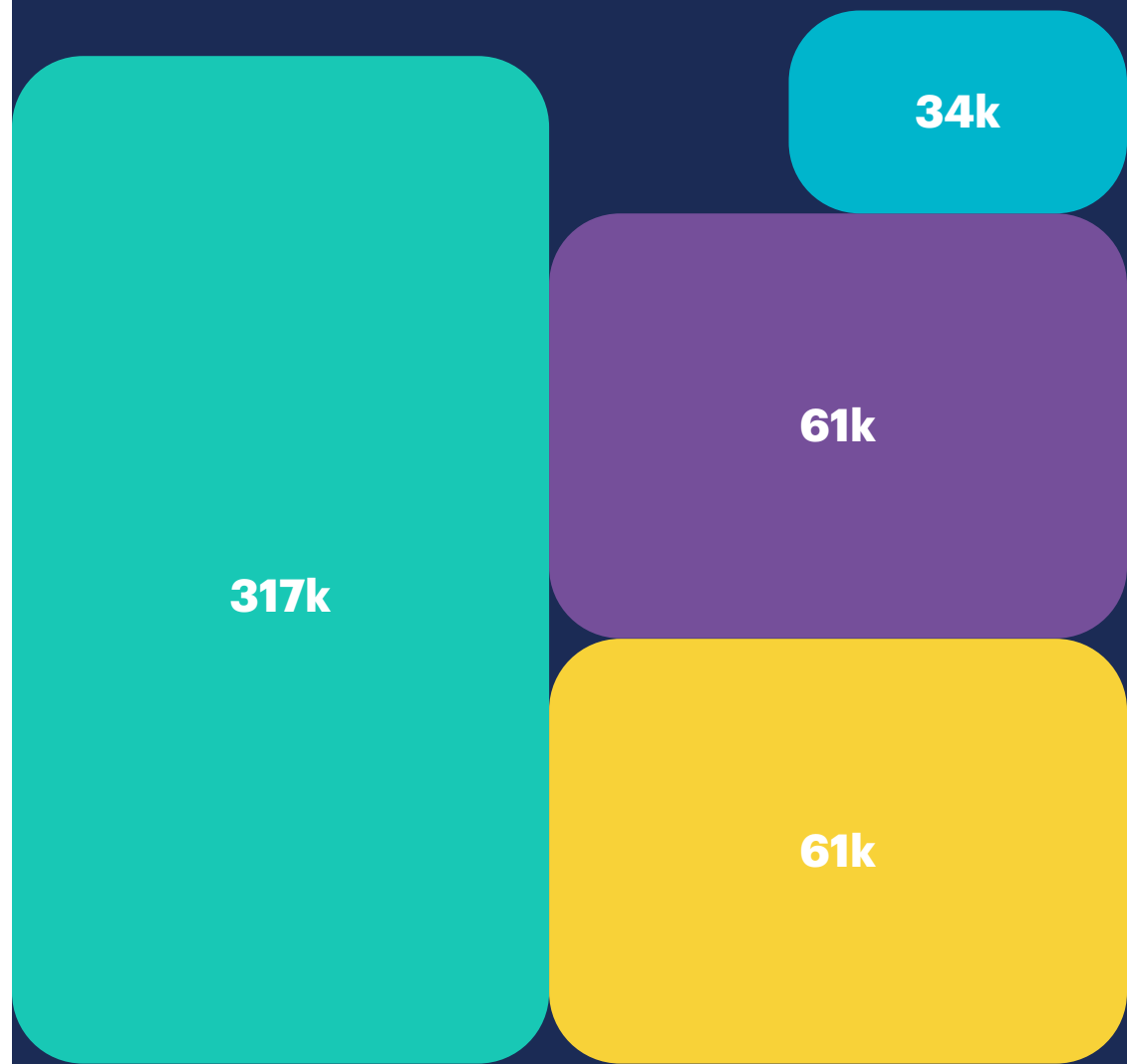


Solidarity area value 2022

**473,646 €**

# Solidarity

-  Private individuals
-  National welfare organisations
-  Local welfare organisations
-  Benvenuti!



Initiatives supporting private individuals, national and local welfare organizations are managed by the La Stampa-Specchio dei Tempi Foundation.

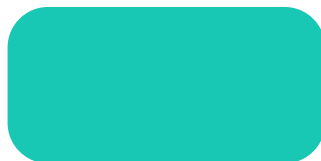


## Private individuals

# 317,233 €

Value generated by the initiative

Instant distribution of small sums to relieve specific, critical situations for people in need.



## Local welfare organisations

# 61,400 €

Value generated by the initiative

Contributions to local-level third sector organisations, towards solidarity initiatives for health and welfare.



## National welfare organisations

# 61,400€

Value generated by the initiative

Contributions to third sector organisations for health and welfare initiatives: Area, Fondazione S. Anna, Associazione Italiana Sindrome di Williams, Fondazione Piemontese per la Ricerca sul Cancro, Fondazione Asphi, Cucina Malati Poveri.



## Benvenuti!

# 33,613 €

Value generated by the initiative

Italian language literacy paths for the first reception in Turin schools of boys and girls from Ukraine. The intervention involved 8 schools and a reception center.

[discover more](#)





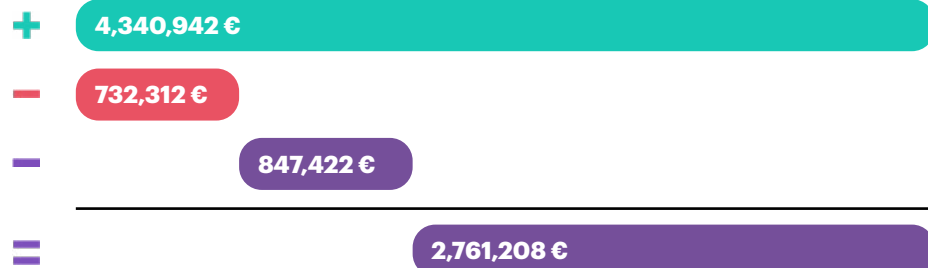
**There is a real risk of recording delays and outcomes far from the quality we need. Not only for the NRRP's initiatives regarding schools, but also for some of the reforms that the education system must put in place to make good use of the investments made with European resources. It would be a terrible shame to miss the opportunity Europe is giving us.**

**Andrea Gavosto, director of Fondazione Agnelli**

How is it calculated?

# Value added 2022

## IN BRIEF



### Sources for cultural activities

Sources generated by portfolio management and thanks to founders' endowments.

### Overhead costs

Costs due to the foundation's management activities.

### V.A. for future activities and surplus

At the end of 2022 0.8 million euros were set aside for future years.

### V.A. distributed within the year

Of the 3.6 million euros of value generated in 2022, 2.8 million euros were distributed during the year.

SOURCES FOR CULTURAL ACTIVITIES	2022	2021
Financial management	1,011,681 €	427,841 €
Income from equity investments	668,277 €	694,731 €
Occasional contributions and income	2,385,325 €	7,136,773 €
Value added from previous years	357,705 €	512,041 €
Taxation	- 82,045 €	- 321,847 €
<b>Total sources</b>	<b>4,340,942 €</b>	<b>8,449,539 €</b>

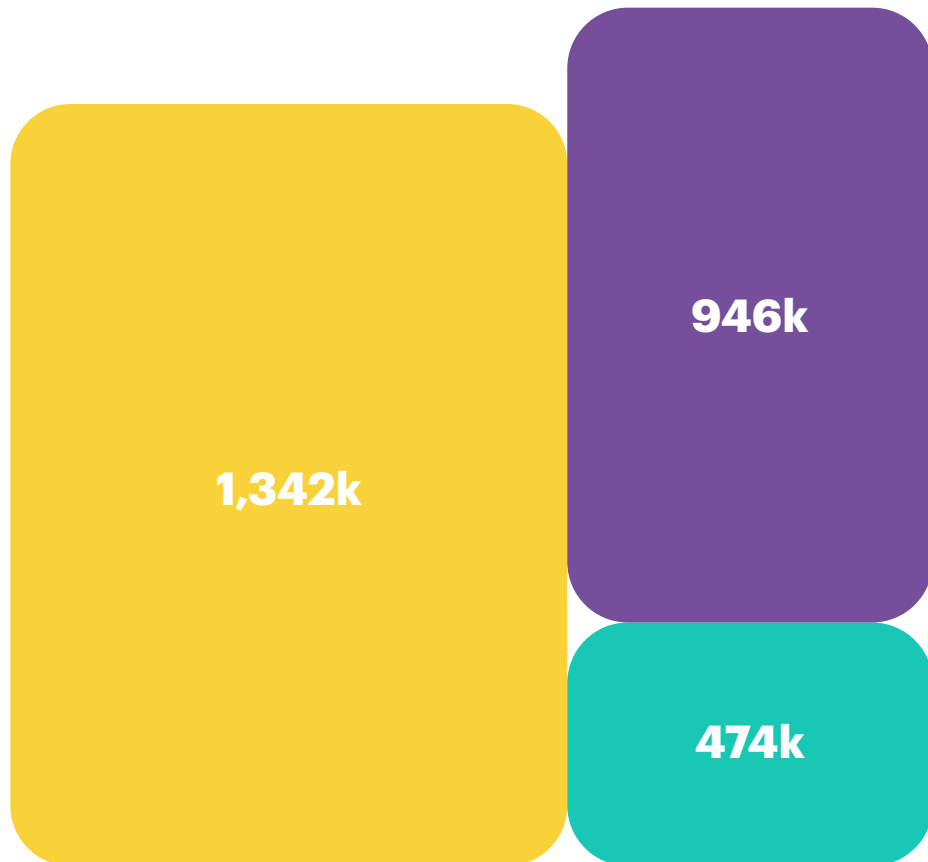
OVERHEAD COSTS	2022	2021
Operating expenses	- 727,176 €	- 695,005 €
Ammortisation	- 5,136 €	- 4,122 €
<b>Total costs</b>	<b>- 732,312 €</b>	<b>- 699,127 €</b>

VALUE ADDED	2022	2021
Research	945,781 €	909,925 €
Education projects	1,341,781 €	1,291,190 €
Social solidarity activities	473,646 €	647,425 €
<b>Value added distributed within the year</b>	<b>2,761,208 €</b>	<b>2,848,540 €</b>
<b>Value added for future activities</b>	<b>847,422 €</b>	<b>4,901,872 €</b>
<b>Total distributed value added</b>	<b>3,608,630 €</b>	<b>7,750,412 €</b>

Behind the number

# Areas of intervention

## IN BRIEF



## PROJECTS

## VALUE

Arcipelago Educativo	215,469 €
Parallel Education	188,071 €
Livemotiv	169,593 €
Matabi	153,274 €
Scholarships	124,610 €
COMBO	101,557 €
HOP - Hands On Physics	86,618 €
Ripit	58,528 €
Facciamo pArte	49,647 €
Innovation for Change	45,437 €
Italian Alliance for Sustainable Development	44,720 €
Other projects	104,257 €

## Area total

**1,341,781 €**

## RESEARCH

## VALUE

FUturI	280,511 €
NRRP Focus	239,825 €
Eduscopio	117,008 €
School policy analysis	97,235 €
ITS Academy	58,687 €
Macroeconomic analysis	37,636 €
School Building	31,785 €
Other research	83,094 €

## Area total

**945,781 €**

## SOLIDARITY

## VALUE

Private individuals	317,233 €
National welfare organisations	61,400 €
Local welfare organisations	61,400 €
Benvenuti!	33,613 €

## Area total

**473,646 €**

## DISTRIBUTED VALUE

**2,761,208 €**





Special thanks to EY for carrying out the evaluations in the 2022 Social Report pro bono, and in particular to Stefania Boschetti, Roberto Grossi and Chiara Stuardi for their precious collaboration.

EY also provides pro bono advisory to Fondazione Agnelli's Audit Committee.

## Fondazione Agnelli

Via Giuseppe Giacosa 38  
10125 Torino

[segreteria@fondazioneagnelli.it](mailto:segreteria@fondazioneagnelli.it)  
[fondazioneagnelli.it](http://fondazioneagnelli.it)

### Graphic design

TODO

### Photos

Luís Aniceto  
Ivan Catalano  
Francesca Cirilli  
Pangramma  
Reporters srl  
Ilaria Turba  
Chiara Zonda

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