Anvur, Symposium "Beyond literacy and numeracy: Advancement in the assessment of adult competences"

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# Skills for future work and life



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### Robocalypse



In 2013 Frey e Osborne estimated that 47% of jobs in United States have a high likelihood to disappear in the next two decades, due to the substitution by robots and artificial intelligence. This has spurred a heated debate on the risks of **technological unemployment** and the skills needed to prevent it.



## Robocalypse: if one considers single tasks rather than occupations, the risks of displacement are reduced





## Robocalypse: which are the skills needed to prevent displacement by technology?

Interestingly, in their work Frey and Osborne assume that three kinds of competencies cannot be replaced by computerisation.

- Perception and manipulation tasks. Significant challenges remain for robots to identify objects in a cluttered field of view and to handle irregular objects, for which robots are yet to reach human levels of aptitude.
- Creative intelligence tasks. The principal obstacle to computerising creativity is not making unfamiliar combinations of familiar ideas but rather stating creative values sufficiently clearly that they can be encoded in an programme.
- Social intelligence tasks. Real-time recognition of natural human emotion remains a challenging problem, and so the ability to respond intelligently to such inputs.



Robocalypse: how to define the skills needed to prevent displacement by technology?

- *Employees' and companies' survey*. Born with management sciences, they tend to produce long lists of competencies, which change often. There is a risk of circularity: companies regard as important skills which they read in the literature
- Quantitative evidence. It links skills of different kind with educational and labour market outcomes, such as employment, growth, wages. However, one has to control for the fact that people with certain skills may selfselect into specific jobs



### List of required skills

#### Core work-related skills

Abilities	Basic Skills	Cross-Functional Skills	
Cognitive Abilities <ul> <li>Cognitive Flexibility</li> <li>Creativity</li> <li>Logical Reasoning</li> <li>Problem Sensitivity</li> <li>Mathematical Reasoning</li> </ul>	<ul> <li>Content Skills</li> <li>Active Learning</li> <li>Oral Expression</li> <li>Reading Comprehension</li> <li>Written Expression</li> <li>ICT Literacy</li> </ul>	<ul> <li>Social Skills</li> <li>Coordinating with Others</li> <li>Emotional Intelligence</li> <li>Negotiation</li> <li>Persuasion</li> <li>Service Orientation</li> <li>Training and Teaching Others</li> </ul>	<ul> <li>Resource</li> <li>Manangement Skills</li> <li>Management of Financial Resources</li> <li>Management of Material Resources</li> <li>People Management</li> </ul>
Visualization	<ul> <li>Process Skills</li> <li>Active Listening</li> <li>Critical Thinking</li> <li>Monitoring Self and Others</li> </ul>		Time Management
<ul><li>Physical Abilities</li><li>Physical Strength</li><li>Manual Dexterity and Precision</li></ul>		<ul> <li>Systems Skills</li> <li>Judgement and Decision-making</li> <li>Systems Analysis</li> </ul>	<ul> <li>Technical Skills</li> <li>Equipment Maintenance and Repair</li> <li>Equipment Operation and Control</li> <li>Programming</li> <li>Quality Control</li> <li>Technology and User Experience Design</li> <li>Troubleshooting</li> </ul>
		Complex Problem Solving Skills • Complex Problem Solving	



# Reskilling: an example of labour market transitions based on closely related skills

**Examples of Pathways for Cashiers** 



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Similarity score with previous job

## **Cross-functional skills required by Italian firms, according to the Excelsior Survey**



Fonte: Excelsior, 2015



### **Quantitative evidence**

- 1. Basic skills. The work by Hanushek et al. on PIAAC data show that numeracy, literacy and problem soving affect economic growth, wage rates and employment.
- 2. Non-cognitive/soft/socio-emotional skills. Heckman et al. underline the complementarity of cognitive and non-cognitive skills to improve educational achievements.
- 3. Personality traits. Psychology's 'Big 5' (Openness, Conscientiousness, Extraversion, Agreeableness, and Neuroticism). According to Heckman and co-authors, conscientiousness or grit (Duckworth) is the most strongly correlated with educational and labour market attainments



### Area for future research (see Burgess, 2016)

- Social (leadership, communication, cooperative problem solving) vs individual skills.
- Self-productivity and dynamic complementarity. How do different skills reinforce each other at the same time and at different stages?
- We need to have a better understanding of, and measurement system for, non-cognitive skills: initial work by OECD but strong argument over measurement of socio-emotional.
- What are the sources of the different gender gaps in attainment and skills?
- There is also little causal evidence on how cognitive and noncognitive skills are developed in education.



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